

BASKETBALL ASSOCIATION OF SINGAPORE

*TO INSPIRE AND UNITE THE
NATION THROUGH BASKETBALL*



2024/2025 ANNUAL REPORT









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About Us

Objectives

The Basketball Association of Singapore is dedicated to promoting, developing, and increasing participation in basketball nationwide. Through our programmes, we aim to encourage physical activity for health and wellness, foster community engagement, and build social inclusiveness and national pride. We strive to improve the basketball playing experience for all, using the sport as a platform to inspire, connect, and uplift communities.

As the national governing body, we coordinate, sanction, and organise basketball activities in Singapore, including local leagues and international tournaments. We are committed to elevating the competitive standards of our athletes to achieve sustainable elite performance at international competitions and major multi-sport events. In support of long-term development, we provide structured pathways and opportunities for athletes, coaches, and technical officials, while continuously enhancing their capabilities through education and training initiatives.

Our Mission

To build a trustworthy and sustainable Basketball ecosystem through growing participation, betterment of the livelihood of athletes, coaches, officials and inclusivity of all stakeholders.

To serve the fraternity and inspire the future generations through Basketball.

Our Vision

To Become A World-Class Federation That Inspires And Unites The Nation Through Basketball.



President's Message

Dear Members of the Basketball Fraternity,

It is with great pride and appreciation that I present this year's message, reflecting on a period of significant progress, renewed momentum, and shared purpose at the Basketball Association of Singapore (BAS).

One of the most notable milestones this year was the renovation of the Singapore Basketball Centre. Long regarded as the spiritual home of local basketball, the Centre has been transformed into a modern, high-performance facility — one that better serves our national athletes and the wider basketball community. This long-anticipated upgrade, frequently discussed within our fraternity, is now a reality. It stands as a testament to our shared aspiration to elevate the standards and profile of basketball in Singapore.

To commemorate this achievement, we were honoured to welcome back our Masters players for the revival of the Men's Masters Tournament — the first since the pandemic hiatus. It was a meaningful occasion, as many returned to relive cherished memories on the court. The overwhelmingly positive feedback was both uplifting and encouraging, reaffirming our commitment to preserving the legacy and history of basketball in Singapore.

Our competitive calendar remained robust, highlighted by the National Basketball League (NBL) Division 1 tournament, which took place from 2 June to 22 September 2024 at the Singapore Basketball Centre. The introduction of a two-round round-robin format provided teams with extended court time and valuable competitive exposure, fostering both team performance and individual development.

Youth development remains a cornerstone of our long-term vision. The Youth Cup, held from 25 May to 16 June 2024, saw strong participation, with 87 teams competing across three age divisions — U14, U16, and U18 — for both boys and girls. This encouraging turnout reflects the growing interest and emerging talent in Singapore's youth basketball scene.

A major highlight of the year was the launch of our new youth development initiative — the Regional Training Centre (RTC). This programme is designed to provide youth players with a high-quality daily training environment and greater exposure to competitive play. Through our partnership with the ActiveSG Basketball Academy (ABA), the RTC initiative aims to establish two to three high-performance centres across different regions of Singapore. These centres will serve as hubs for talent identification and development, welcoming top players from schools, clubs, and academies to train and compete at an advanced level. The youth national teams will be selected from the RTC pool to represent Singapore in future international competitions.

Thanks to this initiative, our Singapore U16 boys' and girls' teams achieved historic results at the FIBA U16 SEABA Qualification Tournament. The girls clinched the silver medal, while the boys secured 5th place, marking Singapore's first win in the U16 Boys SEABA category since 2011. These results reflect meaningful progress for our youth development programmes and underscore the importance of exposing young athletes to international-level competition.

In celebration of National Day, we also successfully organised another edition of Pesta Sukan, our annual basketball festival, which drew an impressive 3,904 participants across various categories. This event continues to be a flagship platform for community engagement and inclusive participation in the sport.

Looking ahead, the future of Singapore basketball is filled with promise. The BAS Board remains fully committed to strengthening the basketball ecosystem — for athletes, coaches, clubs, and all members of the community. As we prepare for the SEA Games 2025 in December, we will continue to channel resources through the One Team Singapore Fund (OTSF) to support our national teams in their pursuit of excellence.

We also recognise that long-term success on the regional and international stage requires a robust high-performance environment. This includes providing our national athletes with the necessary support to train and compete full-time, and investing in infrastructure, coaching, and systems to help them succeed. Equally important is our commitment to building a strong and sustainable pipeline of youth talent. To that end, we will continue to work closely with Sport Singapore and the Singapore Sports School to strengthen both the daily training environment and talent development pathways.

On behalf of the BAS Board, I extend our deepest appreciation to all our partners, stakeholders, volunteers, donors, and supporters.

Your continued trust and unwavering support are vital to the continued growth and future of basketball in Singapore.

Let us move forward together — united in our passion for the game, and committed to building a stronger, more vibrant future for Singapore basketball.



Mr Bob Tor Teck Jin
President Of BAS

CEO's Report

As we reflect on the progress, purpose, path ahead, and the milestones of Fiscal Year 2024, the Singapore basketball community has much to celebrate. This year has been marked by significant progress—from player development and competitive success to greater community engagement and organisational growth. None of these achievements would have been possible without the passion and dedication of our athletes, coaches, secretariat staff, and the unwavering support of our board members, sponsors, donors, and all our wonderful fans.

While we are proud of how far we have come, we also recognise the challenges and lessons learnt that will help us continue to shape our journey. I am pleased to present this comprehensive overview of our key achievements and strategic direction for the future of basketball in Singapore.

Facilities & Infrastructure

We began the year with the completion of renovation works at the Singapore Basketball Centre, creating a more professional and conducive environment for both training and competitions.

Positive feedback from stakeholders affirms our commitment to enhancing the player and supporter experience while elevating the image of BAS. Further upgrades are still underway, and we remain committed to continuous improvement.

Promotion of 3x3 Basketball

Our efforts to grow 3x3 basketball gained strong momentum in 2024. With the support of Sport Singapore, we organised seven stops of the National 3x3 League (NXL) at various shopping malls, bringing the game to the heart of the community and expanding public participation.

A major highlight came in March, when Singapore hosted the FIBA 3x3 Asia Cup at the Singapore Sports Hub. Our Men's Team recorded a historic victory over Hong Kong (21-16), finishing 7th overall—our best result to date and a major milestone for the programme.

Fundraising & Financial Sustainability

BAS remains focused on building financial sustainability. Recognising the limitations of government funding, we took proactive steps to diversify our income streams.

A major milestone was the 2024 Fundraising Dinner—the first in over 15 years—which raised \$300,000 through the One Team Singapore Fund's dollar-for-dollar matching grant. The support from clubs, parents, and corporate partners was both humbling and inspiring.

In addition, BAS became the first National Sports Association accredited by the Singapore Resuscitation and First Aid Council (SRFAC). We now offer certified first aid courses and event medical services. This is a strategic initiative that meets community needs while supporting our financial goals.

Youth Development & National Leagues

The Youth Cup 2024 (25 May – 16 June) featured 86 teams across U14, U16, and U18 categories for both boys and girls, showcasing growing talent and strong participation across age groups.

Sponsorships & Partnerships

We are grateful to sponsors such as Molten, SportCares, Insing (athlete insurance), Ocean Basketball Club, and K.Star (financial support), ANTA (apparel for NXL), and Speech Academy Asia (tournament funding). BAS continues to seek partnerships that align with our vision.

High Performance & SEA Games Aspirations

We remain focused on our goal to achieve SEA Games gold by 2029. While balancing athlete commitments remains a challenge, government support for our 3x3 high-performance programme is growing, and we aim to build on this momentum to groom full-time players and allow professional players to embark on a Basketball career, earning a decent income.

Looking Ahead: A New Era for Sport in Singapore

We welcome the government's plans to centralise high-performance sport at Kallang. BAS is engaging stakeholders to ensure basketball is well-represented in this national vision, which promises enhanced facilities and support for athletes.

This past year reinforced the importance of strengthening our support systems and youth development pathways. Achieving our long-term ambitions will require not only strategic planning but also significant resources.

We remain committed to building a robust basketball ecosystem — one rooted in collaboration, shared values, and collective success. As we close FY2024, we do so with gratitude for what we have achieved and renewed determination for the road ahead.

The future of Singapore Basketball is bright. Together — with our community, partners, and stakeholders — we will continue to build, grow, and dream.

Let us keep moving forward, as OneTeamBAS, One Dream. To inspire and unite the nation through Basketball.



Mr Leon Neo
CEO Of BAS

Annual Highlights

BAS outlined several key initiatives last year to strengthen our facilities, programmes, and community. We are pleased to report significant progress across these areas:

Renovation Of Singapore Basketball Centre

Renovation works at the Singapore Basketball Centre (SBC) commenced as planned, aimed at creating a more conducive environment for training and competition. From **4 November to 31 December 2024**, the SBC underwent minor upgrades to enhance safety and functionality, addressing **key issues such as roof repairs, court safety improvements, providing more spectator seating, refurbishing the gym, and upgrading toilets** to ensure a better experience for all users.



Certified Standard First Aid Training Centre

BAS has been **officially accredited by Singapore Resuscitation and First Aid Council (SRFAC)** as a Standard First Aid Training Centre.

This accreditation is effective from **24 June 2024 and 28 July 2024, respectively.**



Coaching & Development Training

In July 2024, the Basketball Association of Singapore (BAS) conducted its 9th Coaching Course, welcoming 37 participants. This was BAS's first integrated Level 1 course, combining both technical and theory components into a single programme. Designed to equip aspiring coaches with essential skills and knowledge, the course provides a streamlined and comprehensive foundation for those looking to begin a coaching career in Singapore's basketball community.

Pathways Development For Youths

Under-19 – National Youth Development Programme (NYDP)

The U19 National Youth Development Programme is a strategic pathway established to nurture Singapore's emerging basketball talents in both 3x3 and 5v5 formats. A collaborative initiative between the Basketball Association of Singapore (BAS), the High-Performance Sport Institute (Sport Singapore), and the Singapore Sports School (SSP), the programme aims to:

- Bring together the nation's best U19 basketball players (ages 17–19) aspiring to represent Singapore, training within a high-quality Daily Training Environment (DTE).
- Develop future national team players for 3x3 and 5v5 competitions.
- Adopt a holistic approach that integrates education, basketball training, sports science, and personal development to shape well-rounded elite student-athletes.

Under-16 – Regional Training Centre (RTC)

The U16 Regional Training Centre programme focuses on elevating the quality of the daily training environment for players under 16, reinforcing the foundation of Singapore's youth basketball pipeline. Jointly organised by BAS and the ActiveSG Basketball Academy (ABA), the programme is designed to:

- Group talented youth players by residential region for greater accessibility to training.
- Provide enhanced training opportunities and regular inter-regional competitions to raise the standard of play.
- Establish a structured platform for identifying and selecting players to represent Singapore in international youth tournaments across both 3x3 and 5v5 formats.
- Serve as a direct feeder into the National Youth Development Programme (NYDP).

Together, these initiatives, the NYDP and the RTC, create a clear and progressive pathway for developing Singapore's next generation of basketball talent, ensuring continuity from grassroots to national representation.

Acknowledging Our Distinguished Donors

2024年3月22日 星期五

联合早报





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新加坡篮总90周年晚宴 筹获30万元提升篮球运动

王晨晓 报道
wanuchexiao@163.com

新加坡篮球总会星期四(3月21日)晚上举办晚宴庆祝成立90周年,并通过晚宴筹款约30万元提升本地篮球运动。

该计划将为运动员培养流程、教练培训、体育科学和医学、训练环境、数据分析和信息以及国内外比赛机会等方面提供支持。该计划的目的是改善运动员的日常训练环境,提供一般财务支持。

去年上任的篮总会长杜德仁说：“我们要让篮球更具包容性和社会性，吸引更多人参与。”

文化、社区及青年部兼社会及家庭发展部高级政务次长蔡瑞隆和国会议员兼总顾问陈佩玲作为嘉宾出席活动,呼吁大家积极支持新加坡篮球,通过捐款表达心意。

整瑞隆接受《聯合早報》采



監總會長杜德仁(左二起)、文化、社區及青年部兼社會及家庭發展局高級政務次長張瑞雄、國會議員兼監總顧問蔣偉良和監總副會長許俊湧一起切蛋糕，慶祝監總創立90周年。(特約記者攝)

访时说：“新加坡篮球有很大的潜力。我们对篮球项目还有很多期许。今晚的场面也很热闹，希望有更多善心人士支持篮球，让我们的年轻选手再接再厉。”

篮总秘书长陈勤毅说：“希望筹得的款项也可以用于寓教于乐的短视频等新流行科技加持的

文化传播,通过教育的方式让儿童、青少年等年轻人获得积极向上、有用的学习内容,创造更多效益,转化为更多的资金,持续支持我们国家的足球运动。”

作为杜德仁老朋友的梁伟创始人梁伟吉捐了5万新元。梁伟吉说：“我以前说，等有一天我的朋友杜德仁成为会长，我一定会捐款支持他。我也给游泳、乒乓球和羽毛球等多个项目捐款过。就是希望我们国家的运动员能创造好成绩。”

对于篮球的展望,他认为:“要让一项运动专业化,就要培养全职选手。”在被问及期望成绩以外的什么回报时,他笑着说:“没有这个考虑,就是想鼓励进来。”

信总行政总监梁艺耀说,截至晚宴结束,共筹款约30万港元,预计到本月31日的财政年底应该会收到更多捐款。

BAS would like to extend our heartfelt gratitude to all donors who supported the **BAS Fundraising Dinner 2024, held on 21st March 2024**. Your contributions play a vital role in advancing basketball in Singapore, enabling the development of our high-performance programmes and initiatives.

We are proud to recognise the following donors for their generosity:

Neo Group Limited	Adroit Sports Association	Chong Ghee Sports Club
Aevi Sports and Physio	Chin Thng Enterprise LLP	Mr Mark Lee
Enova Electrical Pte Ltd	Lee Foundation	Mr David Yeo
SIG Tax & Accounting	Formwerkz Architects LLP	Mr Tan Soon Liang
KIN Productions Pte Ltd	Mr. Ethan Ong Lien Wan	Sheng Hong Temple
Mr. Matthias Koh	Mr. Loh Mun Heng	Ms Terence & Mr Raphael
Surrey Hills Grocer & Cafe Pte Ltd	ALO Medical Holdings	Mr Ong Say Keong
Speech Academy Asia Pte Ltd	Tong Whye Physical Association	Singapore Min Chong Sports Club
Fine Sheetmental Technologies Pte Ltd	Mr. Clement Lim How Chuen	Mr Jeffrey Koh
Real Madrid Foundation Basketball School	Ms Elica Aw Ying Ying	Mr Terence
Mr Wong Wei Long	Fastbreak Pte Ltd	SG Basketball Pte Ltd
K.Merleone Pte Ltd	Qian Xi Basketball Club	Mr Ong Teng Koon
Mr Tan Cheow Miin		

Board Members



Bob Tor Teck Jin
President

September 2023 to Present
Deputy President (30 May 2021)
Vice President (30 June 2019, 28 June 2017)

Occupation: Managing Director



Ng Choon Hong
Vice President

September 2023 to Present

Occupation: Coach



Matthias Koh
Deputy President
September 2023 to Present
Honorary Secretary (30 May 2021)

Occupation: Director



Kelvin Tan Ching Yi
Secretary General
September 2023 to Present

Occupation: Director



Ethan Ong Lien Wan
Treasurer
September 2023 to Present
Honorary Treasurer (30 May 2021)
Assistant Honorary Treasurer
(30 June 2019, 28 June 2017)

Occupation: Auditor



Kervin Ong Zhi Yong
Assistant Treasurer
September 2023 to Present

Occupation: Regional Head



Chin Wan Qing
Board Member
September 2023 to Present

Occupation: Business Development Manager



Loh Tian Wei
Board Member
September 2023 to Present

Occupation: Deputy Director, SportSG



Lau Kok Lin
Board Member
September 2023 to Present

Occupation: Self-Employed



Koh Kah Tiong
Board Member
September 2023 to Present

Occupation: Retiree



Ong Tian Wei
Board Member
September 2023 to Present

Occupation: Senior First Officer
Singapore Airlines Ltd

Wong Wei Long
Board Member
September 2023 to Present

Occupation: Business Owner

Secretariat & Coaches



Leon Neo
Chief Executive Officer
November 2023 to Present



Fiona Goh
Finance & HR Manager
December 2023 to Present



New Wei Sheng
Marcomm & PR Manager
June 2024 to Present



Neville Cheong
High Performance Manager
August 2024 to Present



Bryan Chan
Pathway Executive
October 2024 to Present



Chua Ping
Tournament Manager
March 2025 to Present



Ang Koon
Facilities Supervisor
November 2009 to Present



Michelle Lin
Finance & HR Executive
December 2023 to Present



Rasic Lazar
Head Coach
August 2023 to Present



Cai Wen Xin
3x3 Assistant Coach
March 2025 to Present

Board Committees

Main Operations Committees

To enhance organizational efficiency, strengthen internal communication, and ensure effective management of operations, the Board has approved the formation of the Main Operations Committee (MOC).

The MOC, supported by the secretariat team under the leadership of the CEO, will work in close coordination with Board members in an advisory capacity. Serving as a bridge between the Board and the three key subcommittees — Selection & Development (S&D), Tournament Management, and Technical Committee. The MOC will help streamline approvals, improve planning processes, and facilitate cross-functional collaboration and execution. The secretariat will provide the necessary operational support for the implementation of these initiatives.

Oversight of the subcommittees will remain with their respective advisors, supported by the respective secretariat staff:

Selection & Development: High-Performance Manager and Pathways Manager

Tournament Management: Tournament Manager

Technical Committee: Referee Coordinator

Main Operations Committee (Board Members Appointed As Advisors + CEO)		
Selection & Development (HPM+PPM)	Tournaments Management (Tournament Manager)	Technical Committee (Referee Coordinator)
Mr Loh Tian Wei	Mr Koh Kah Tiong	Mr David Lau
Ms Chin Wan Qing	Mr Ong Tian Wei	

Disciplinary Committees

Chairman: Mr Seetoh Kum Loon

Member: Mr David Lau Kok Lin

Member: Mr Koh Kah Tiong (Replaced by Ms Chin Wan Qing on 5 Sep 2025)

Member: Ms Chin Wan Qing

Building & Renovation

Advisor: Mr Seetoh Kum Loon



3x3 Tournaments

Overview

Summary Of FIBA Ranking

Singapore's **impressive rise** in **both global and regional FIBA 3x3** rankings highlights the nation's strategic focus and unwavering commitment to 3x3 basketball. Through consistent participation in competitive tournaments, targeted training initiatives, and exposure to high-level play, the national teams have **achieved commendable results**.

These ranking milestones underscore the effectiveness of investing in **both local and overseas 3x3 programmes**. They also reflect the collective dedication of players, coaches, and sports leaders in advancing Singapore's presence on the global basketball stage.

In March **2024**

Men Rank:

12

In Asia

55

In The World

Women Rank:

9

In Asia

46

In The World

In March **2025**

Men Rank:

5

In Asia

30

In The World

Women Rank:

4

In Asia

19

In The World

Summary Of Competition Overall Ranking

International Competition	Mens	Womens
FIBA 3x3 Asia Cup 2025	7 th	11 th
FIBA 3x3 U23 Nations League 2024	5 th	3 rd
FIBA 3x3 U21 Youth Nations League 2024	5 th	5 th
3x3 Basketball Thailand International League	10 th	5 th
FIBA 3x3 Women Series		24 th



International 3x3 Tournaments

FIBA Asia Cup Singapore 2025

The FIBA 3x3 Asia Cup returns to the Lion City for the **fourth** consecutive year this March. Taking place from **March 26 to 30, 2025**, at the Singapore Sports Hub—the nation's premier destination for sports, entertainment, and community events—the tournament promises another thrilling showcase of elite 3x3 basketball.

Since its debut in 2022, the FIBA 3x3 Asia Cup has consistently drawn fans from Singapore and across the region, delivering a dynamic atmosphere and high-energy action on the court.



FIBA 3x3 U23 Nations League 2024

The FIBA 3x3 U23 Nations League was held in **Kuala Lumpur, Malaysia**, from **July 22 to 28, 2024**. The tournament was open to **U23 players born between 2001 and 2005**, with both our Singapore men's and women's teams proudly participating in the competition.



#12
Tan Kang Yi



#07
Lydia Ang



#02
Kindra Sim



#27
Jermaine Lim



#10
Tay Wen Jie



#19
Xu Duanyang



#22
Carl Yi Wei Belanger



#09
Nur Aufa Bin Emil Putra

FIBA 3x3 U21 Youth Nations League 2024

The FIBA 3x3 U21 Nations League was held in **Xiaogan Shi, China**, from **August 12 to 18, 2024**. The tournament was open to **U21 players born between 2003 and 2005**, with both our Singapore men's and women's teams proudly participating in the competition.



3x3 Basketball Thailand International League

The 3x3 Basketball Thailand International League is an annual international 3x3 basketball tournament held in Thailand since 2022. Recognised by FIBA as a FIBA Lite Quest event, it aims to develop athletes and promote the growth of 3x3 basketball.

The **2025 edition** took place in **Bangkok** from **March 1 to 2**, with both of our Singapore teams participating in the event.



FIBA 3x3 Women Series

The FIBA 3x3 Women's Series is the FIBA 3x3 competition dedicated to women. It offers women a chance to play 3x3 at the highest level regularly. This represents a unique opportunity to bring new countries into focus, as well as for the best players to prepare and offer an amazing show on the court.

Chengdu	21-22 June 2024
Wuhan	29-30 June 2024
Langfang	12-13 July 2024
Saskatoon	17-18 August 2024
Debrecen	24-25 August 2024



#11
XingYue Han

#08
Jie Ying Choo

#09
Choi Ting Tang

#27
Jermaine Lim

FIBA 3x3 Mens World Tour Series 2024 (Challenger)

The FIBA 3x3 Challenger is a series of high-level international 3x3 basketball tournaments organised by FIBA. It serves as a qualifying circuit for the FIBA 3x3 World Tour, which is the premier professional 3x3 basketball competition globally.

Each Challenger event typically features 16 elite teams from around the world, competing in a single-elimination format after group-stage play. The top two teams from each Challenger earn a spot in an upcoming World Tour Masters event.

Kaohsiung	14-15 September 2024
Taipei	26-27 October 2024



#01
Nur Aufa Bin Emil Putra



#02
Kelvin Lim



#03
Xu Duanyang



#04
Ding Loon Tay



#05
Lavin Raj



#06
Delvin Goh Kok Chiang

Local 3x3 Tournaments

The **National 3x3 League (NXL)**, Singapore's premier and most prominent 3x3 basketball competition, returns as a key pillar in the nation's basketball development pathway. With its continued emphasis on accessibility, youth talent development, and international.

The 2024 season was reported last year. The **2025 season**, now in **its second year**, will include **six stops at CapitaLand malls**, feature exciting matchups, vibrant community engagement, and valuable opportunities for local athletes to showcase their skills and progress toward the global stage.

Bugis+	8-9 March 2025
CQ@Clarke Quay	19-20 April 2025
SengKang Grand Mall	7-8 June 2025
Bukit Panjang Plaza	23-24 August 2025
Plaza Singapura	6-7 September 2025
Aperia Mall	27-28 September 2025



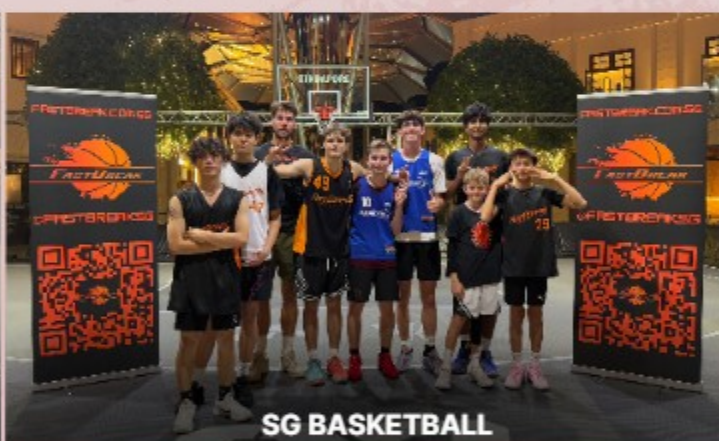
Community Engagements

Since the start of the NXL Tour in 2024, **Team Nila** has been an invaluable partner in supporting basketball events through crowd control, ushering, and table official assistance. Their contributions have ensured seamless operations across all venues, enhancing the experience for both players and spectators.



The NXL space goes beyond being just a competitive arena—it also provides a platform for basketball enthusiasts to host clinics. This allows players and coaches to engage with the community, develop skills, and inspire the next generation of basketball talent in a dynamic, real game 3x3 environment.

In September 2024, Influence Basketball Academy (IBA) partnered with the BAS and hosted a basketball clinic for children aged 10 to 18 years old at Tour 6 of NXL 2024, held at Plaza Singapura. The session attracted 13 participants and was led by Jackson Mah, a talent managed by Influence Basketball Group.



In April 2025, D&D Basketball Academy and SG Basketball conducted basketball clinics at CQ @ Clarke Quay, giving young players the chance to develop fundamental skills and learn from esteemed coaches, including National Team Captain, Kelvin Lim, and former NBA coach, Colin Voss.

Together, these clinics not only sharpened the skills of aspiring players but also inspired them with mentorship from role models at both the national and international levels, strengthening the grassroots basketball community in Singapore. The BAS aims to collaborate with more local academies to organise more development programmes in the future.



5v5 Tournaments

Women's National Basketball League (NBL) Division 1 2025



6th April - 1st June 2025 (The 2024 WNBL was postponed)



No. Of Teams
Participated: 8




Singapore Basketball Centre


The **Women's National Basketball League (NBL) Division 1**, presented by **Ocean Basketball Club**, strives to raise the standard of women's basketball in Singapore, with dedicated efforts to develop talent and identify potential players for the Singapore Women's National Team.




Ranking	Team	
1	Kim Huat Blazers	
2	Hillcrest Grays	
3	Siglap	
4	Kim Huat Warriors	
5	Kembangan Chai Chee	
6	Starbalm	
7	Proform	
8	Radin Mas	

Men's Master 2025

 8th March - 7th June 2025

 No. Of Teams
Participated: 28

 Singapore Basketball Centre

The **BAS Men's Masters Tournament**, sponsored by **Ocean Basketball Club**, aims to encourage seniors and veterans to stay physically active through basketball.

The event promotes physical health, social engagement, and friendly recreational competition, featuring three categories: **40A, 45A, and 50A**.



40A Men	Benz4	45A Men	AHS	50A Men	Fei Teng
	Full House		Fei Teng		Macpherson
	Kirin Basketball		Hwa Chong Alumni		
	Macpherson		Jammer Dad		
	Season Culture		Lion City Black		Marist
	SKTHK 40S		Lion City Red		
	T.E.A.M		Macpherson		Knight
	Team Hougang		Marist		
	TWP Monster		Ocean Basketball Club		Ocean Basketball Club
	Vanguardz		TWP		
	Whisperer				
	Whye Nam				
	Yuhua				



Ranking	40A Men	45A Men	50A Men
1	Kirin Basketball Club	Macpherson	Fei Teng
2	TWP Monsters	Marist	Knightz
3	Macpherson	Lion City Sports Club	Marist

BAS Youth Cup 2024



25th May - 16th June 2024



No. Of Teams

Participated: 62 (Boys), 26 (Girls)



Singapore Basketball Centre

The **BAS Youth Cup** is an annual tournament by the Basketball Association of Singapore that fosters youth development by providing young players from clubs and schools a platform to compete, showcase skills, and promote teamwork, sportsmanship, and the growth of basketball in the community.

U14 Boys	2XSG	U16 Boys	Academy13	U18 Boys	Gryphons Basketball Club
	Academy13		ActiveSG Basketball Academy		Kai Xuan
	ACSBR		Adroit Bao Gong Black		Kembangan Chai Chee HOB 1
	ActiveSG Basketball Academy (Red)		Adroit Bao Gong White		Kembangan Chai Chee HOB 2
	ActiveSG Basketball Academy (White)		Best Shot		Kim Huat R&E Basketball Club
	Adroit		Kembangan Chai Chee HOB 1		KTS Basketball Club
	Bao Gong Temple		Kembangan Chai Chee HOB 2		Min Yi
	Broadrick Secondary School		New Gen @ Woodlands CSN		NEW GEN @ Woodlands CSN
	Chai Chee		SBA Black		SBA
	Chung Cheng High School		SBA Orange		Siglap Basketball Club (Blue)
	CSN		SBA White		Siglap Basketball Club (Red)
	Dunman High School		Siglap Basketball Club (Black)		Tagawa
	HOB		Siglap Basketball Club (White)		Team blaze
	Kembangan		Tagawa (Blue)		Tengah
	P95		Tagawa (White)		Tong Whye
	SBA Tampines East		Tong Whye Blue		Tungsan
	Siglap Basketball Club		Tong Whye Dragon		Tungsan (HY)
	Siglap CSC		Tungsan		Whye Nam (Marsiling CSN)
	Tagawa		Tungsan (HY)		Xin Hua
	Tong Whye		Whye Nam		
	Tungsan (Eye & I)		Xin Hua (Little Red Dot Enterprise)		
	Tungsan (HY)				


U14 Girls	Academy13	U16 Girls	AHS Alumni Basketball Club	U18 Girls	Kembangan Chai-Chee Youth Team
	ActiveSG Basketball Academy (Red)		ActiveSG Basketball Academy		
	ActiveSG Basketball Academy (White)		Basketball Club Paya Lebar		Qian Xi
	Anglican High School		Best Shot		
	Blazers		Blazers		Radin Mas CSC
	Chung Cheng High School (Main)		Hillcrest Grays		
	Dunman High School		Kembangan Chai-Chee CSN		Siglap Basketball Club
	Kembangan Chai-Chee CSN		New Gen @ Woodlands CSN		
	Proform		Proform		Whye Nam (Marsiling CSN)
	Tampines East CSN		Qian Xi (SCGS)		
			Siglap Basketball Club		
			Whye Nam		


Ranking	U14 Boys	U16 Boys	U18 Boys
1	Siglap Basketball Club	Tong Whye Dragon	Tungsan (HY)
2	Dunman High School	Siglap Basketball Club Black	Kembangan Chai Chee HOB 1
3	Tong Whye	SBA Black	Siglap Basketball Blue


Ranking	U14 Girls	U16 Girls	U18 Girls
1	Proform	Kembangan Chai Chee CSN	Kembangan Chai Chee Youth Team
2	Kembangan Chai Chee CSN	Proform	QianXi
3	Anglican High School	QianXi (SCGS)	



National Basketball League(NBL) Division 1 2024

 2nd June - 22nd September 2024

 No. Of Teams
Participated: 12

 Singapore Basketball Centre

The **NBL Division 1** is **Singapore's top basketball league**, featuring elite local teams competing for the championship. It showcases skilled players, high-level games, and promotes the growth of basketball in the country.



11th Asia Pacific Cup 2024

The 11th Asia Pacific Cup, held from 30 October to 3 November 2024, was a vibrant display of basketball talent and international camaraderie. The tournament featured 123 teams in the 5v5 category (278 games, including 83 at the Singapore Basketball Centre) and 30 teams in the 3x3 category (90 games). With participation from 17 countries across Southeast Asia and beyond, the event continues to cement its reputation as a premier regional competition.

The Basketball Association of Singapore (BAS) supported SG Basketball in the successful organisation of the tournament by providing the Singapore Basketball Centre as a venue, deploying referees, and assisting in securing FIBA endorsement. This collaboration reflects BAS's commitment to empowering the basketball community and strengthening partnerships to grow the sport in the region.



Media Outreach

In 2024-2025, the Basketball Association of Singapore (BAS) secured comprehensive media exposure across digital and social platforms.

Coverage of key tournaments and national team successes significantly **enhanced the sport's profile, driving increased participation and strengthening the basketball ecosystem.**

Through strategic partnerships with media outlets and proactive press engagement, BAS effectively expanded its reach to diverse audiences, solidifying its leadership role in advancing basketball development in Singapore.

280_k

Estimated
Media Value



349_k

No. of
Social Reach



2.5_k

No. of
Event Footfall
Per Weekend
(non-unique numbers)



12

No. of
Coverage Pieces



Media Highlights

Singapore qualify for Fiba 3x3 Asia Cup quarter-finals after win over Hong Kong

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Hanlon Espinosa (right) scored six points to help Singapore beat Hong Kong 21-16 in their Fiba 3x3 Asia Cup Pool A opener.
PHOTO: SINGAPORE SPORTS HUB

Singapore basketballer Han Xing Yue counting on support at Fiba 3x3 Asia Cup

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Singapore women's 3x3 basketball player Han Xing Yue will be playing at the March 29-30 Fiba 3x3 Asia Cup on home soil.
ST PHOTO: KEVIN LIM

Singapore U-16 girls' basketball team win first medal at regional youth level in over a decade

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The Republic placed second out of five teams during the five-day tournament in Hanoi, Vietnam.
PHOTO: BASKETBALL ASSOCIATION OF SINGAPORE

Singapore teams eye 'improved performance' at March's Fiba 3x3 Asia Cup

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Singapore women's player Choo Jie Ying taking on a player from China at the 2024 Fiba 3x3 Asia Cup.
PHOTO: FIBA 3x3 ASIA CUP 2024

From top basketball competition to fringe events for fans: How Fiba 3x3 Asia Cup has something for everyone

While Singaporeans enjoy the game on and off the court, the nation's men's and women's teams sharpen their skills against top competition at the Singapore Sports Hub



Hanlon Espinosa will be looking to drive Team Singapore towards greater success at the Fiba 3x3 Asia Cup 2025 held at OCBC Square, starting from March 26. PHOTO: BASKETBALL ASSOCIATION OF SINGAPORE

FIBA and NBA Stars united at Basketball Without Borders Asia to mentor top Asia-Pacific prospects in Singapore

Press Release



国家女篮队长不言倦 早上工地督工晚上球场练球

31岁的邓翠婷是工程师，也是本地女子篮球国家队的队长。她9岁开始打篮球，从此热爱篮球的种子在心中生根发芽。踏入职场后，她仍保持对篮球的热爱，一周五天上下班前后都到球场训练，就连周末也常约队友打球。



邓翠婷是一名土木工程师，也是本地女子篮球国家队的队长。（黄美玲摄）



U16亚洲杯资格赛获亚军 新加坡女篮进步大创佳绩



FIBA 3x3 Basketball Asia Cup men's quarterfinal match: Japan vs. Singapore

Source: Straits Times | Golden Moments | 2025-03-30 18:01:12



Ozuma Ryo (9) of Japan guards against Harbin Agbari Espinosa of Singapore during the FIBA 3x3 Basketball Asia Cup men's quarterfinal match between Japan and Singapore in Singapore, March 30, 2025. (Photo by Thien Chin Wey/Xinhua)



Technical Official Development

The FY 2024 period marked a year of growth and development in basketball officiating and statisticians.

The year saw a diverse range of programs aimed at **improving the skills and knowledge of referees, statisticians, and officials across different levels of basketball.**

These initiatives included both introductory courses and advanced workshops, tailored to meet the needs of participants from varied backgrounds.

ITO NOMINATIONS

Allan Cheong Chee Keong

Chua Zhen Hong Glen

Jeremy Goh Wen Jie

Leong Chuen Wing

Ong Jin Leong

Rahyann Shanker

Sim Siong Chuan Richard

Tan Hui Ling Gwendolyn

Yao Xiu Xiu



List Of Events

FIBA Referees' Workshop 2024



19th- 21st April 2024



Singapore Basketball Centre/
Clementi Sports Hall / Singapore Sports Hub



No. of
Participants: 34

To enhance participants' skills and deepen their understanding of FIBA's latest rules and protocols. It is led by Mr. Walid Marcel Abi Rached, an experienced FIBA Referee Manager from the FIBA Regional Office Asia.

FIBA Table Official Licensing



17th May- 30th June 2024



Online



No. of
Candidates Nominated: 51

For the 2024-2028 licensing period, a total of **41** FIBA Table Official Licenses have been awarded to representatives from Singapore, marking a significant achievement in the country's officiating standards.

FIBA Statistician Licensing



20th- 21st July 2024



No. of
Participants: 11

To provide training to ensure statisticians meet the latest FIBA standards for the 2024-2028 period, maintaining accuracy and consistency in game data reporting.

BAS TC X CTUSF Sharing Session



2nd August 2024



Singapore Basketball Centre

A sharing session was conducted with Chinese Taipei University Sports Federation (CTUSF) to present the BAS TC Organisation Chart and provide insights into its operations, fostering better understanding and collaboration between the two organisations.

BAS Referee Course L1-International School



24th& 31st August 2024



Australian International School



No. of
Participants: 20

To introduce officiating to new referees, with a particular focus on those operating in the school environment. It features interactive sessions specifically tailored to engage young and aspiring officials, providing them with a foundational understanding and encouraging their interest in refereeing.

FIBA Referees' Camp 2024



7th- 8th September 2024



Singapore Basketball Centre



No. of
Candidates Nominated: 31

(in-conjunction with FIBA Inter-Continental Cup 2024)
To offer participants exposure to international standards led by elite instructor and referees. It is held in conjunction with the FIBA Intercontinental Cup in Singapore.

FIBA 3x3 Referee Licensing



20th - 24th November 2024



Xiamen, China

Two candidates were nominated for FIBA 3x3 referee licensing. Mr. Rahyann Shanker was selected and awarded the FIBA 3x3 Referee C-License.

Singapore now has two licensed FIBA 3x3 referees: Mr. Leong Chuen Wing (B-License) and Mr. Rahyann Shanker (C-License)

BAS Referee Course L1-Secondary School



30th - 5th November 2024



Bowen Secondary School



No. of
Participants: 21

To introduce officiating to new referees, with a particular focus on those operating in the school environment. It features interactive sessions specifically tailored to engage young and aspiring officials, providing them with a foundational understanding and encouraging their interest in refereeing.

FIBA Referee Instructor Programme L1



5th - 8th December 2024



Kuala Lumpur, Malaysia

Mr Meo Kok Eng was nominated and certified as FRIP Level 1 instructor.

FIBA Game Official/Commissioner Licensing



15th December 2024 -
31st March 2025



Singapore

Mr. Jimmy Chua Ee Juan and Ms. Gwendolyn Tan Hui Ling, have been successfully nominated for FIBA Game Official/Commissioner licensing for the 2025-2027 period.

BAS Referee Course L2



7th - 22nd December 2024



Pasir Ris Sports Hall/
Heartbeat@Bedok



No. of
Participants: 34

To equip participants with essential knowledge and skills in areas such as Individual Officiating Techniques, 2-Person Officiating Mechanics, and Table Officiating. It also includes a newly introduced module on Mental Strength Training and offers local licensing for both On-Court Game Officials and Table Officials. 24 participants passed with Class C (Probation) Table & On-Court Official.

FIBA 3x3 Officiating Clinic 2025



22nd - 23th March 2025



Singapore Sports Hub



No. of
Participants: 36

To equip participants with essential skills to officiate 3x3 basketball games and obtain local referee licensing. Led by FIBA 3x3 Referee Lead Mr. Edmond Ho, who has officiated at major events like the Olympics and FIBA Asia Cup.

Looking at the Year Ahead

Pathways Development – *Inspiring the Future of Basketball*

With the establishment of the High-Performance Sport Institute (HPSI), BAS is well-positioned to strengthen our youth pathways development and elevate the standard of youth basketball development in Singapore.

Key initiatives such as the Under-19 National Youth Development Programme (NYDP) and the Regional Training Centre (RTC) will play a pivotal role in identifying, nurturing, and preparing young talents for both 3x3 and 5v5 competitions.

By working closely with HPSI and leveraging its resources, BAS aims to provide athletes with a better structured training programme and a more conducive daily training environment, greater international exposure, and a clearer progression route towards elite performance and future national representation.



Building Professional Pathways For Athletes

Competing at the highest level requires full-time dedication. BAS will collaborate with relevant authorities to support athletes in pursuing full-time training, transforming their passion into a viable professional career.

Players will be able to earn a sustainable income while training and competing full-time. This will be a significant step forward for the sport of basketball in Singapore, especially following the closure of the Singapore Slingers.

BAS is committed to building a sustainable basketball ecosystem where becoming a professional basketball player is achievable and can be a dream come true.

Road To SEA Games 2025

All four national teams, 3x3 and 5v5, men and women, have received approval from the Singapore National Olympic Council (SNOC) to participate in the SEA Games 2025. They are all gearing up for the SEA Games in December.

As they represent Singapore on the regional stage, we look forward to rallying the community's support and cheering for our national teams.



Fueling High-Performance Basketball Through Fundraising

BAS continues to actively explore sponsorship opportunities to support both our local events and national players. One key cost-saving strategy is to secure apparel sponsorships for all national team players.

Fundraising remains a top priority for BAS. We aim to leverage the One Team Singapore Fund (OTSF), which provides dollar-for-dollar matching from the government, to strengthen our financial resources. These efforts are intended to directly benefit our national and youth teams, ensuring they have the support needed to perform at their best.

Upcoming AGM & Leadership Renewal

The forthcoming Annual General Meeting (AGM) will see the election of four new board members, ushering in a refreshed leadership team to steer BAS forward. We anticipate that this renewed management will drive the Association to even greater achievements in the years ahead.

Together, Let's Elevate Singapore Basketball

The BAS management is committed to inspiring and uniting the nation through basketball. To achieve this, we will continue improving our facilities, the daily training environment for all basketball players, and work closely with all clubs, academies, coaches, and officials to build a stronger, more connected basketball ecosystem.

But we can't do this alone. We need the collective support of the entire basketball fraternity to drive our sport forward, to develop our players, grow our community, and raise the standard of the game in Singapore.

With your continued support and unity, we believe we can achieve this vision together.

Multi-Year Sports Plan (MYSP) 2024-2029

High-Performance Excellence

- Prioritised programming to win Medals at SEA Games
- Prepare to form the best team for FIBA 3x3 Asia Cup
- Increase local and regional competition opportunities to gain ranking points and improve performance benchmarking
- Curate highly competitive Competitions and Training
- Environments for optimal outcomes

2024	<ul style="list-style-type: none">• Prepare strong teams (Men & Women) for SEA Games 5v5 and 3x3 (Qualification)
2025	<ul style="list-style-type: none">• SEA Games 2025 Campaign FIBA 3x3 Asia Cup• FIBA 3x3 World Cup
2026	<ul style="list-style-type: none">• Fully packed programming at Singapore Basketball Centre
2027	<ul style="list-style-type: none">• SEA Games 2027 Campaign
2028	<ul style="list-style-type: none">• Top 3 in SEA rankings
2029	<ul style="list-style-type: none">• To win Medals at the 2029 SEA Games

Athlete Pathways Development

- Enhanced Athlete Development Pathway to be co-owned and delivered by stakeholders
- Specialized coaching and nurturing at each Development level
- Performance-based progression and proper talent identification

2024 & 2025	<ul style="list-style-type: none">• Supported by stakeholders• Targeted support from coaching and sports science specialists• Strengthen relationships with all academies and clubs to achieve collective success
2026 & 2027	<ul style="list-style-type: none">• SEA Games 2025 Campaign FIBA 3x3 Asia Cup• FIBA 3x3 World Cup
2028 & 2029	<ul style="list-style-type: none">• Fully packed programming at Singapore Basketball Centre

Vibrant Ecosystem/ Business Capability Development

- Leveraging partners to co-organise competitions and leagues all year round
- Enhanced main & social media exposures to widen outreach and deepen engagements
- Enhanced sponsorship opportunities and increased donations through various means

2024 & 2025	<ul style="list-style-type: none">• Formulate and publish a full-year Calendar of National Competitions, Leagues, Workshops, Clinics, and Courses• Strengthen stakeholder relationships with sponsors and partners
2026 & beyond	<ul style="list-style-type: none">• Increase the number of sponsorship partners• Increase the amount of donations in a sustainable manner• $\geq 10\%$ yearly increase in the number of participants for outreach and engagement• More International Competition in Singapore• Work Towards Sustainable Development Goals• Creating success and building a Strong Foundation for future generations

Corporate Governance

The Basketball Association of Singapore (BAS) was established on 28 February 1967 as a registered society and, on 21 June 2010, was also recognised as a charity under the Charities Act.

BAS was conferred Institution of a Public Character (IPC) status from 26 June 2010 to 24 May 2024, which was subsequently renewed for a further three years from 30 October 2024 to 15 November 2027.

Corporate Governance Information

Unique Entity Number (UEN)	S67SS0001J
Registered Address	601 Aljunied Avenue 1, #01-04 Basketball Centre, Singapore 389862
Bankers	United Overseas Bank Limited
Auditor	SB Tan
Legal Advisors	Mr Gerry Gan, Mr Cory Wong
Board Advisor	Ms Tin Pei Ling

The Association is governed in accordance with its Constitution, which serves as the organization's governing instrument.

The objectives of the Association are:

- To promote, develop, and increase participation in the sport of Basketball in Singapore.
- To promote physical activity for health and wellness, foster community engagement and bonding for social inclusiveness and integration, and inspire the Singapore Spirit through the sport of Basketball.
- To engage communities and provide access to the sport of Basketball to vulnerable segments of the community, such as youth at risk and the less privileged.

d. To unify, coordinate, sanction, and organise Basketball activities in Singapore, including national and international Basketball tournaments and events.

e. To raise the competitive standards of Basketball athletes in Singapore for sustainable elite-level performance at international competitions and multi-sport major games.

f. To provide sport pathways and opportunities for the progression and advancement of Basketball athletes, coaches, and technical officials in Singapore.

g. To raise the technical capability of Basketball coaches and technical officials in Singapore.

h. To do all things complementary or incidental to attain the aforesaid objects

Term Limit Of Board

The term of office of Elected Board members shall be three (3) years. However, at the first election following the adoption of this Constitution, five (5) of the Elected Board Members will be elected for a three (3) year term and four (4) of the Elected Board Members with the lowest votes will be elected for a two (2) year term of office to allow for staggered terms of office for Elected Board Members.

The term of office of Appointed Board Members shall be up to two (2) years.

Counting from the year 2019, Board Members may serve a maximum tenure of eight (8) consecutive years on the Board and, upon reaching this tenure limit, shall only be eligible for re-election or re-appointment to the Board after a lapse of at least two (2) years.

A Board Member may only hold the appointment of Treasurer for a maximum of four (4) consecutive years and may only be considered for re-appointment as a Treasurer after a lapse of at least two (2) years.

None of the board members has served for more than 8 years on the BAS Board.

Board Meetings And Attendance

A total of six Board meetings were held during the financial year. The following sets out the individual Board members' attendance at the meetings:

S/N	Names of Board Members	Percentage of Attendance
1	Bob Tor Teck Jin	50%
2	Matthias Koh	100%
3	Kelvin Tan Ching Yi	100%
4	Ng Choon Hong	67%
5	Ethan Ong Lien Wan	83%
6	Kervin Ong Zhi Yong	50%
7	Koh Kah Tiong	67%
8	David Lau Kok Lin	100%
9	Ong Tian Wei	67%
10	Loh Tian Wei	67%
11	Chin Wan Qing	67%
12	Loh Mun Heng (resigned, 24 Sep 2024)	17%
13	Wong Wei Long	0%

Disclosure Of Remuneration & Benefits

During the financial year, no board member received any remuneration or benefits from the Association.

No paid staff member is a close member of the family of the key officer or board members, who receives more than S\$50,000 during the year.

Reserves Policy

The Association maintains restricted funds and unrestricted funds. Funds set up for specific purposes are classified as restricted funds.

All income and expenses other than those attributable to restricted funds and common overheads are recorded in the unrestricted fund's statement of comprehensive income.

In order to ensure observance of limitations and restrictions placed on the use of the resources available to the Association the financial statements of the Association are maintained such that the resources for various purposes are classified for accounting and reporting purposes that are in accordance with activities or objectives specified.

Board members conduct a review at every board meeting during the treasurer's financial report to ensure BAS has sufficient funds for its day-to-day operations.

Safe Sport Policy

BAS is committed to ensuring that all participants in its community play, practice, compete, officiate, work, volunteer, and interact in a positive environment, free from harassment and abuse.

It seeks to ensure that all participants are aware of their rights, responsibilities, and the standards of behaviour expected of those participating in our sport.

Conflict Of Interest Policy

Board members are expected to act in the best interests of the Basketball Association of Singapore (BAS). The Board shall establish clear policies and procedures to declare, prevent, and manage any conflicts of interest that may arise. If a Board member has, whether directly or indirectly, any interest in a transaction, project, or matter under discussion, they must disclose the nature of their interest before the matter is deliberated. The Board member should then offer to withdraw from the meeting during the discussion and refrain from voting on the matter. The Board will decide whether this withdrawal is necessary and appropriate.

Whistle-Blowing Policy

BAS's Whistleblowing Policy establishes a secure and confidential process for reporting suspected fraud, corruption, or misconduct. It supports corporate governance, safeguards stakeholders, and reinforces the organisation's commitment to integrity.

Integrity & Safeguarding

PROTECTING THE INTEGRITY OF OUR SPORT

We are committed to showcasing basketball as the energetic, healthy, and athletic sport that it is – as well as promoting fair play and ethical conduct.

The BAS takes guidance from FIBA on protecting the Integrity of the sport.

Athletes must adhere to the principle of strict liability, meaning they are fully accountable for what they ingest. Refusing or disrupting a doping test is not allowed, and violations can result in sanctions ranging from reprimands to a lifetime ban.

Additionally, betting on basketball is prohibited, and any suspicion of match-fixing should be reported to BAS and CPIB (Corrupt Practices Investigation Bureau). BAS ensures a safe, respectful environment for all, prohibiting harassment, abuse, and any harmful behavior, with a moral obligation to report any misconduct.

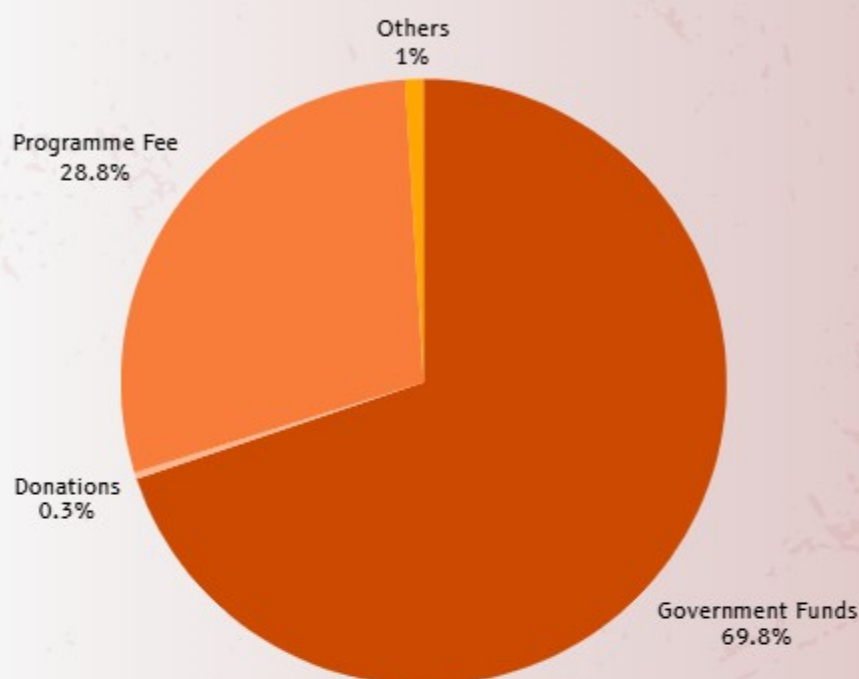
Online Evaluation Checklist

The BAS, being an Institution of a Public Character (IPC), has duly submitted the Online Evaluation Checklist at the Charity Portal.

The Approved IPC status granted to BAS was extended from 30 October 2024 to 15 November 2027.

Financial Highlights

Total Income In FY24:



\$2,083,416

Government Funds

- Grant From SportSG
- Matching Grant
- Necessary Yield Charges

\$10,340

Donations

\$860,430

Programme Fee

- Course Fees
- Tournaments Income
- Membership Subscription Fees

\$29,656

Others

- Sponsorship Received

\$17,645

Depreciation

\$1,367,982

Manpower Cost

- Employees Benefits expenses
- Coach Fee and Allowance
- SpexTag Allowance
- SpexTeam Allowance

\$1,138,183

Community Outreach

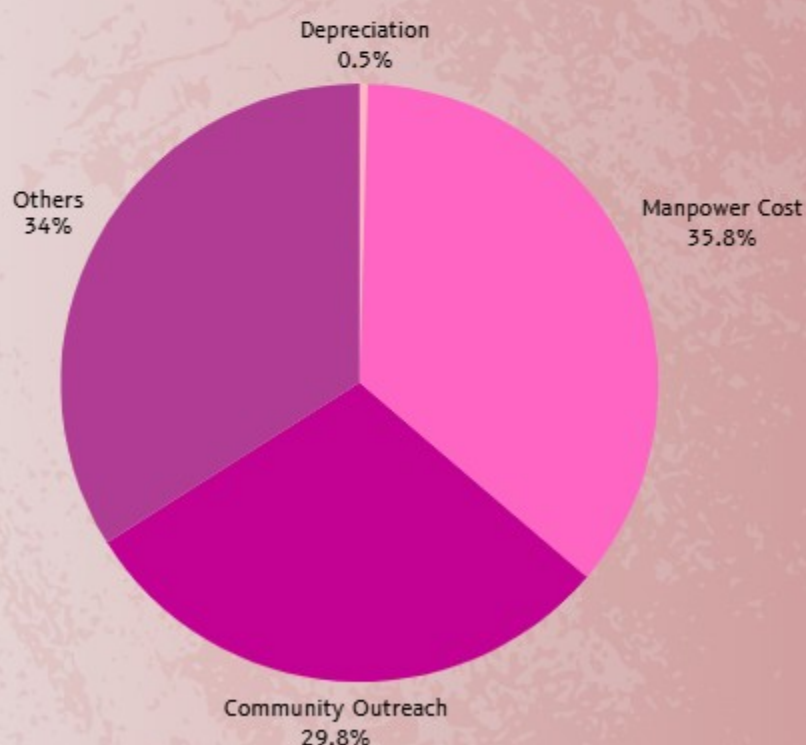
- Events and Functions
- Transportation and Travelling
- Referee Fees

\$1,297,786

Others

- Rental of Facilities
- Repair and Maintenance
- Grant Receivables Written Off
- Professional and Legal Fees
- Utilities
- Rental of Copier Machine
- Other Operating Expenses

Total Expenditure In FY24:



Financial Statements

Basketball Association Of Singapore

(Registration Number: S67SS0001J)

For the year ended 31 March 2025

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Management Committee's Report

We, the undersigned Management Committee, submit this annual report to the members together with the audited financial statements of Basketball Association of Singapore for the financial year ended 31 March 2025.

Management Committees

The office bearers of the Management Committee at the date of this report are as follows:

Name	Designation
Bob Tor Teck Jin	President
Ng Choon Hong	Vice President
Matthias Koh	Deputy President
Kelvin Tan Ching Yi	Secretary
Ethan Ong Lien Wan	Treasurer
Kervin Ong Zhi Yong	Assistant Treasurer
Loh Tian Wei	Committee member
Ong Tian Wei	Committee member
Lau Kok Lin	Committee member
Chin Wan Qing	Committee member
Koh Kah Tiong	Committee member
Wong Wei Long	Committee member

Auditors

S B Tan Audit PAC, has expressed willingness to accept re-appointment as auditor.

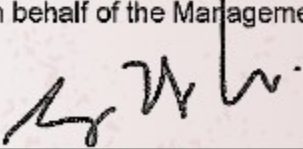
Statement by Management Committee

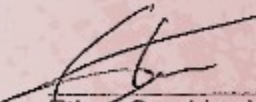
The Management Committee of Basketball Association of Singapore is responsible for the preparation and fair presentation of these financial statements in accordance with the Societies Act, Charities Act and Singapore Financial Reporting Standards (FRS). This responsibility includes selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

In our opinion, the accompanying financial statements are drawn up so as to give a true and fair view of the state of affairs of the Association as at 31 March 2025, and of the results, changes in funds and cash flows of the Association for the year ended on that date in accordance with the provisions of the Acts and FRS.

The Management Committee have on the date of this statement, authorised these financial statements for issue.

On behalf of the Management Committee



Bob Tor Teck Jin
President

Ethan Ong Lien Wan
Treasurer

Singapore

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
BASKETBALL ASSOCIATION OF SINGAPORE****Report on the Audit of the Financial Statements****Opinion**

We have audited the financial statements of Basketball Association of Singapore (the "Association") which comprise the statement of financial position as at 31 March 2025, the statement of comprehensive income, statement of changes in funds and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the Societies Act, Charities Act and Financial Reporting Standards in Singapore ("FRSs") so as to give a true and fair view of the financial position of the Association as at 31 March 2025 and of the financial performance, changes in funds and cash flows of the Association for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the Management Committee's report on page 1. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statement or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Societies Act ("Act"), Charities Act and other relevant regulations ("Act"), and Singapore Financial Reporting Standards ("FRS"), and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorized use or disposition; and transactions are properly authorized and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

The Management's responsibilities include overseeing the Association's financial reporting process.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
BASKETBALL ASSOCIATION OF SINGAPORE****Auditor's Responsibility for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.

Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.

Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
BASKETBALL ASSOCIATION OF SINGAPORE**

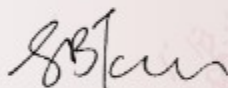
Report on Compliance with other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Association have been properly kept in accordance with the provisions of the Act.

During the course of our examination, nothing came to our attention that caused us to believe that during the year:

- a) the Association has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations;
- b) the Association has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations; and
- c) the Association has not complied with the requirements of Regulation 7 of the Charities (FundRaising Appeals for Local and Foreign Charitable Purposes) Regulations.

The engagement partner on the audit resulting in this independent auditor's report is Yong Seet Lee.



S B TAN AUDIT PAC
Public Accountants and
Chartered Accountants
Singapore

8 JUL 2025

Statement of Financial Position
As at 31 March 2025

	Note	2025 \$	2024 \$
Property, plant and equipment	3	241,589	29,067
Current Assets			
Trade and other receivables	4	356,914	686,036
Prepayment		7,270	71,886
Cash and cash equivalents	5	1,722,653	2,288,229
		<u>2,086,837</u>	<u>3,046,151</u>
Current Liabilities			
Trade and other payables	6	442,540	413,500
		<u>442,540</u>	<u>413,500</u>
Net Current Assets		1,644,297	2,632,651
Net Assets		<u><u>1,885,886</u></u>	<u><u>2,661,718</u></u>
<i>Representing:</i>			
Unrestricted Fund	7	1,342,511	2,214,268
Restricted Fund		543,375	447,450
		<u><u>1,885,886</u></u>	<u><u>2,661,718</u></u>

The accompanying notes form part of the financial statements

	Note	2025				2024							
		Unrestricted Funds		Restricted Funds		Unrestricted Funds		Restricted Funds					
		Accumulated fund	Designated Funds	Building fund	Referee fund	One Year Singapore Fund	Total	Accumulated fund	Designated Funds	Building fund	Referee fund	One Year Singapore Fund	Total
Income	11	2,822,972	-	-	-	160,870	2,983,842	2,007,459	-	-	-	176,966	2,184,425
Other Income		61,922	-	-	-	-	61,922	38,997	-	-	-	-	38,997
		61,922	-	-	-	-	61,922	38,997	-	-	-	-	38,997
Total Income		2,884,894	-	-	-	160,870	3,045,764	2,046,456	-	-	-	176,966	2,223,422
Expenditures													
Depreciation of property, plant and equipment		10,107	7,538	-	-	-	17,645	8,638	-	-	-	-	8,638
Employee benefits expense		848,041	-	-	-	-	848,041	464,598	-	-	-	-	464,598
Events and functions		392,232	-	-	-	-	392,232	152,627	-	-	-	-	152,627
Fundraising expenses		-	-	-	-	-	-	47,335	-	-	-	-	47,335
Rental of SportSG facilities		549,098	-	-	-	-	549,098	489,620	-	-	-	-	489,620
Repair and maintenance		190,163	-	-	-	-	190,163	44,282	-	-	-	-	44,282
Coach fee and allowance		39,410	-	-	-	-	39,410	57,780	-	-	-	-	57,780
Impairment loss on trade receivables		-	-	-	-	-	-	50,000	-	-	-	-	50,000
Grant receivables written off		152,997	-	-	-	-	152,997	-	-	-	-	-	-
Professional and legal fees		26,750	-	-	-	-	26,750	68,026	-	-	-	-	68,026
Transportation and travelling		141,252	-	-	-	17,829	159,081	163,955	-	-	-	-	163,955
Utilities		35,539	-	-	-	-	35,539	77,246	-	-	-	-	77,246
Referee fees		586,750	-	-	-	120	586,870	370,229	-	-	-	-	370,229
Rental of court		-	-	-	-	-	-	4,228	-	-	-	-	4,228
Rental of equipment		-	-	-	-	-	-	1,585	-	-	-	-	1,585
Rental of copier machine		3,597	-	-	-	-	3,597	2,087	-	-	-	-	2,087
Player allowance		-	-	-	-	-	-	57,860	-	-	-	-	57,860
SpexTag allowance		20,531	-	-	-	-	20,531	-	-	-	-	-	-
Spex Team allowance		460,000	-	-	-	-	460,000	-	-	-	-	-	-
Other operating expenses		300,184	-	-	-	-	300,184	-	-	-	-	-	-
Total Expenditures		3,756,651	7,538	-	-	39,458	3,821,596	2,066,631	-	-	-	-	2,066,631
		3,756,651	7,538	-	-	57,407	3,821,596	2,266,728	-	-	-	-	2,266,728
Del. : before taxation		(871,757)	(7,538)	-	-	103,463	(775,832)	(220,272)	-	-	-	176,966	(43,306)
Taxation	18	-	-	-	-	-	-	-	-	-	-	-	-
Net deficit after tax, representing total comprehensive income / (loss) for the year		(871,757)	(7,538)	-	-	103,463	(775,832)	(220,272)	-	-	-	176,966	(43,306)
Funds at beginning of year		2,214,268	259,575	10,909	10,909	176,966	2,661,718	2,434,540	259,575	10,909	10,909	-	2,705,024
Funds at end of year		1,342,511	252,037	10,909	10,909	280,429	1,885,886	2,214,268	259,575	10,909	10,909	176,966	2,661,718

The accompanying notes form part of the financial statements

Statement of Changes in Funds
For the year ended 31 March 2025

		2025 \$	2024 \$
Unrestricted Funds			
Balance brought forward		2,214,268	2,434,540
Deficit after taxation		(871,757)	(220,272)
Balance carried forward		1,342,511	2,214,268
Total unrestricted funds		1,342,511	2,214,268
Restricted Funds:			
Building fund			
Balance at beginning of year		259,575	259,575
Depreciation of renovation		(7,538)	-
Balance at end of year	8	252,037	259,575
Referee fund			
Balance at beginning of year		10,909	10,909
Fund utilised during the year		-	-
Balance at end of year	9	10,909	10,909
One Team Singapore Fund (OTSF) Donation			
Balance at beginning of year		153,085	-
Donations		10,110	153,085
Balance at end of year	10	163,195	153,085
One Team Singapore Fund (OTSF) Matching Grant			
Balance at beginning of year		23,881	-
Matching grant received		150,760	23,881
Fund utilised during the year		(57,407)	-
Balance at end of year	10	117,234	23,881
Total Restricted Funds		543,375	447,450
Total Funds		1,885,886	2,661,718

The accompanying notes form part of the financial statements

Statement of Cash Flows
For the year ended 31 March 2025

	Note	2025 \$	2024 \$
Cash Flows From Operating Activities:			
Deficit before taxation		(775,832)	(43,306)
Adjustments for:			
Depreciation of property, plant and equipment	3	17,645	8,638
Grant receivables written off		152,997	-
Interest income from fixed deposit		(44,070)	(10,851)
Operating cash flow before working capital changes		<u>(649,260)</u>	<u>(45,519)</u>
Change in operating assets and liabilities:			
Trade and other receivables		240,741	(168,496)
Trade and other payables		29,040	358,222
Net cash (used in) / generated from operating activities		<u>(379,479)</u>	<u>144,207</u>
Cash Flows From Investing Activities:			
Purchase of property, plant and equipment	3	(230,167)	(2,028)
Interest received from fixed deposits		44,070	10,851
Net cash (used in) / generated from investing activities		<u>(186,098)</u>	<u>8,823</u>
Net (decrease) / increase in cash and cash equivalents		<u>(565,576)</u>	<u>153,030</u>
Cash and cash equivalents at beginning of year		<u>2,268,229</u>	<u>2,135,199</u>
Cash and cash equivalents at end of year		<u><u>1,722,653</u></u>	<u><u>2,288,229</u></u>

The accompanying notes form part of the financial statements

These notes form an integral part of and should be read in conjunction with the accompanying Financial Statements.

1 General

Basketball Association of Singapore (the "Association") is registered in Singapore with its registered office at 601 Aljunied Avenue 1, #01-04 Singapore 389862. Basketball Association of Singapore became a charity organisation from 21 June 2010 and is an Institution of a Public Character.

The principal activities of the Association are those of promoting, enhancing and developing basketball activities.

The financial statements were authorised for issue by the Management Committee on 8 July 2025.

2 Significant Accounting Policies

2.1 Basis of Preparation

The financial statements of the Association have been drawn up in accordance with the Societies Act, Charities Act and Financial Reporting Standards in Singapore (FRSs). The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollar (S\$), which is the Association's functional currency.

The financial statements of the Association have been prepared on the basis that it will continue to operate as a going concern.

2.2 Adoption of New and Amended Standards and Interpretations

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Association has adopted all the new and amended standards which are relevant to the Association and are effective for annual financial periods beginning on or after 1 April 2024. The adoption of these standards did not have any material effect on the financial performance or position of the Association.

2.3 Standards Issued But Not Yet Effective

A number of new standards and amendments to standard that have been issued are not yet effective and have not been applied in preparing these financial statements.

The management expect that the adoption of these new and amended standards will have no material impact on the financial statements in the year of initial application.

2.4 Revenue Recognition

Income is measured based on the consideration to which the Association expects to be entitled in exchange for transferring promised goods or services to a member, excluding amounts collected on behalf of third parties.

Income is recognised when the Association satisfies a performance obligation by transferring a promised good or service to the member, which is when the member obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

(i) Membership subscription fee

The Association generates income from collecting membership subscriptions. These payments allow the members to continue enjoy the benefits as a member of the Association. Membership subscription fee is recognised over the membership period.

(ii) Rental income

The Association generates rental income from court booking fee. Rental income is recognised once the receipts issued to the members.

(iii) Donations and cash sponsorships

Income from donations and cash sponsorships are recognised at point in time when the Association received donations and cash sponsorships from members.

(iv) Sponsorship in-kind

A sponsorship in kind (if any) is included in the statement of comprehensive income based on an estimate of the fair value at the date of the receipt of the sponsorship of the nonmonetary asset or the grant of a right to the monetary asset. The sponsorship is recognised if the amount of the sponsorship can be measured reliably and there is no uncertainty that it will be received. No value is ascribed to volunteer services.

(v) Tournaments and events income

Tournaments and events income are recognised when the events take place.

(vi) Sale of seats tickets

Sale of seats ticket are recognised when the ticket has been sold.

2.5 Government grants

Government grants are recognised as a receivable when there is reasonable assurance that the grant will be received and all attached conditions will be complied with.

When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, the fair value is recognised as deferred income on the statement of financial position and is recognised as income in equal amounts over the expected useful life of the related asset.

2.6 Foreign Currency transactions and balances

Transactions in foreign currencies are measured in the functional currency of the Association and are recorded on initial recognition in the functional currency at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

2.7 Property, Plant and Equipment

All items of property, plant and equipment are initially recorded at cost. Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost of property, plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is calculated on the straight-line method to write off the cost of the assets over their estimated useful lives as follows:

	<u>Number of years</u>
Computers	1 year
Equipment	5 years
Sport equipments	5 years
Furniture and fittings	5 years
Renovation	10 years
Leasehold improvements	16 years

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual values, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in profit or loss in the year the asset is derecognised.

Fully depreciated property, plant and equipment are retained in the financial statements until they are no longer in use and no further charge for depreciation is made in respect of these assets.

2.8 Cash and Cash Equivalents

Cash and cash equivalents comprise cash at bank, fixed deposit that is readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

2.9 Related Party

A related party is defined as follows:

- (a) A person or a close member of that person's family is related to the Association if that person:
 - (i) Has control or joint control over the Association;
 - (ii) Has significant influence over the Association; or
 - (iii) Is a member of the key management personnel of the Association or of a parent of the Association.
- (b) An entity is related to the Association if any of the following conditions applies:
 - (i) The entity and the Association are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) Both entities are joint ventures of the same third party.
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Association or an entity related to the Association. If the Association is itself such a plan, the sponsoring employers are also related to the Association.
 - (vi) The entity is controlled or jointly controlled by a person identified in (a).
 - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
 - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Association or to the parent of the Association.

The effect of the Association's transactions and arrangements with related parties is reflected in these financial statements. The balances are unsecured, interest-free and repayable on demand unless otherwise stated.

2.10 Employee Benefits*Defined contribution plan*

The Association makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Association has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

2.11 Impairment of Financial Assets

The Association recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss (FVPL). ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Association expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

2.13 Financial Instruments (Cont'd)**(b) Financial Liabilities****(i) Initial recognition and measurement**

Financial liabilities are recognised on the Association's statement of financial position when the company becomes a party to the contractual provisions of the instrument. The Association determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, directly attributable transaction costs.

(ii) Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVPL, are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process. Liabilities of short duration are not discounted.

(iii) Derecognition

The Association derecognises financial liabilities when, and only when, the Association's obligations are discharged, cancelled or expired. On derecognition, the difference between the carrying amounts and the consideration paid is recognised to comprehensive income statement.

2.14 Provisions

Provisions are recognised when the Association has a present obligation (legal or constructive) where, as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. Where the effect of time value of money is material, the amount of the provision is the present value of the expenditure expected to be required to settle the obligation.

2.15 Leases**Lessee**

According to FRS 116, lessee shall measure the lease liability at the present value of the lease payments that are not paid at that date. The lease payments shall be discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the lessee shall use the lessee's incremental borrowing rate. Besides, FRS 116 paragraph 53(g) required the lessee to disclose the total cash outflow for leases for the reporting period.

All leases of the Association are non-cash facilities provided by SportSG. There is no cash payment, so FRS 116 is not applicable to the Association.

Short-term leases

The Association applies the short-term lease recognition exemption to its short-term leases of court, equipment and copier machine (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). Lease payments on short-term leases are recognised as expense on a straight-line basis over the lease term.

2.16 Conflict of interest policy

Management Committee (the "MC") members are expected to avoid actual and perceived conflicts of interest. Where MC members have personal interest in business transactions or contracts that the Association may enter into, or have vested interest in other organisations that the Association have dealings with or is considering to enter into joint ventures with, they are expected to declare such interest to the MC as soon as possible and abstain from discussion and decision-making on the matter. Where such conflicts exist, the MC will evaluate whether any potential conflicts of interest will affect the continuing independence of MC members and whether it is appropriate for the MC members to continue to remain on the MC.

2.17 Reserve Policy

The Association maintains restricted funds and unrestricted funds. Funds set up for specific purposes are classified as restricted funds. All income and expenses other than those attributable to restricted funds and common overheads are recorded in the unrestricted fund's statement of comprehensive income.

In order to ensure observance of limitations and restrictions placed on the use of the resources available to the Association the financial statements of the Association are maintained such that the resources for various purposes are classified for accounting and reporting purposes that are in accordance with activities or objectives specified.

3 Property, plant and equipment

	Computers \$	Equipment \$	Sport equipment \$	Furniture and fittings \$	Renovation \$	Leasehold improvements \$	Total \$
Cost:							
At 1 April 2023	17,167	112,087	242,200	156,930	184,514	1,000,000	1,712,898
Additions	1,917	3,068	2,957	-	-	-	2,028
At 31 March 2024 and and 1 April 2024	19,084	115,155	239,243	156,930	184,514	1,000,000	1,714,926
Additions	4,033	-	-	-	226,134	-	230,167
At 31 March 2025	23,117	115,155	239,243	156,930	410,648	1,000,000	1,945,093
Accumulated Depreciation:							
At 1 April 2023	13,349	112,087	238,773	156,830	156,182	1,000,000	1,677,221
Charge for the financial year	4,138	153	470	57	3,820	-	8,638
At 31 March 2024 and and 1 April 2024	17,487	112,240	239,243	156,887	160,002	1,000,000	1,685,859
Charge for the financial year	5,630	614	-	43	11,358	-	17,645
At 31 March 2025	23,117	112,854	239,243	156,930	171,360	1,000,000	1,703,504

Net Book Value:

At 31 March 2025	-	2,301	-	-	239,288	-	241,589
At 31 March 2024	1,597	2,915	-	43	24,512	-	29,067

The amount of depreciation for renovation amounting to \$7,538 (2024: nil) was charged to the restricted fund (Note 8).

4 Trade and Other Receivables

	2025	2024
	\$	\$
Trade receivables	150,244	195,958
Accrued revenue	55,196	
Less: Allowance for expected credit losses	(5,845)	(55,845)
	<u>199,595</u>	<u>140,113</u>
Deposits	61,663	38,613
Grant receivables	42,000	379,234
Advances	5,000	84,330
Other receivables	48,656	43,746
	<u>356,914</u>	<u>686,036</u>

Grant receivables are amount due from Sport Singapore (SportSG) which are expected to receive in subsequent disbursement. This is computed based on actual utilisation and approved grant by SportSG.

Trade receivables are non-interest bearing and are generally based on 30 days terms (2024: mutually agreed terms).

There is no other class of financial assets that is past due and/or impaired except for the trade receivables.

The movement in allowance for expected credit losses of trade receivables computed based on lifetime ECL was as follows:

	2025	2024
	\$	\$
At 1 April 2024	55,845	5,845
Addition during the year		50,000
Write off	(50,000)	-
At 31 March 2025	<u>5,845</u>	<u>55,845</u>

5 Cash and Cash Equivalents

	2025	2024
	\$	\$
Cash and bank balances	575,982	666,985
Fixed deposits	1,146,671	1,621,244
	<u>1,722,653</u>	<u>2,288,229</u>

Fixed deposit has maturity of 3 to 12 months (2024: 3 to 12 months months) and earn interest at 1.25% - 2% (2024: 2%) per annum.

	2025	2024
	\$	\$
Cash and cash equivalents - restricted in use	543,375	447,450
Cash and cash equivalents - non restricted in use	1,179,278	1,840,779
	<u>1,722,653</u>	<u>2,288,229</u>

UOB and DBS bank are the banks of the Association.

6 Trade and Other Payables

	2025	2024
	\$	\$
Trade payables	118,692	165,653
Accrued expenses	181,966	124,215
Deposit received	-	42,150
Other payables	69,711	64,895
Advance billing	38,605	-
Deferred income	33,566	16,587
	<u>442,540</u>	<u>413,500</u>

7 Reserve policy

The Association's ratio of reserve to annual operating expenditure is as follows:

	2025	2024
	\$	\$
Unrestricted Funds - Accumulated Fund	1,342,511	2,214,268
Restricted/Designated Funds:		
- Building Fund	252,037	259,575
- Referee Fund	10,909	10,909
- One Team Singapore Fund	280,429	176,966
Total Funds	<u>1,885,886</u>	<u>2,661,718</u>
Annual Operating Expenditure	3,821,596	2,266,728
Ratio of Unrestricted Reserves to Annual Operating Expenditure	0.35	0.98

The Association is not subject to externally imposed capital requirements.

The building fund was set up for the Association's leasehold improvements. This is amortised according to the useful life of leasehold improvements. During the year, the amortisation of the building fund amounted to Nil (2024: Nil) (Note 8).

8 Building fund

The fund was set up for the development of the Association's property.

	2025	2024
	\$	\$
Balance at beginning of year	259,575	259,575
Depreciation of renovation (note 3)	(7,538)	-
Balance at end of year	<u>252,037</u>	<u>259,575</u>

This represents property, plant and equipment financed by building fund. The depreciation with respect to the aforesaid assets is charged to the building fund.

9 Referee fund

The referee fund is administered by Technical Committee for referee activities.

10 One Team Singapore Fund

One Team Singapore Fund ("OTSF") is a matching grant of one dollar for every donation raised by the Association provided by the Singapore Government to contribute to enhance the High Performance Sport ("HPS") system for Team Singapore athletes. The donations and grant received for this fund are restricted to all HPS projects and initiatives that contribute to the HPS System.

11 Revenue

Revenue mainly includes contributions received and receivable for sports activities conducted during the year.

	2025	2024
	\$	\$
Grant from SportSG	1,928,056	1,167,965
Course fees	393,491	199,901
Donation income	10,340	136,310
Sponsorship received	29,656	11,044
Tournaments and events income	278,807	335,822
Matching grant	150,760	-
Membership subscription fee	21,775	10,725
Rental of court	166,357	141,092
NYC Grant	4,600	4,600
	<u>2,983,842</u>	<u>2,007,459</u>

12 Management Committee's remuneration

The Management Committee has not received any form of remuneration from Association for the year, except for those disclosed in Note 15.

13 Key Management Personnel Costs

	2025	2024
	\$	\$
Top key management's annual remuneration (Including CPF and bonuses)	<u>172,400</u>	<u>-</u>

There is no paid staff who is close member of the family of the Management or Management Committee member, who receives more than S\$50,000 during the year.

Top 3 staff annual remuneration (Including CPF and bonuses)	<u>359,917</u>	<u>186,745</u>
--	----------------	----------------

Number of top 3 staff in remuneration bands:

\$100,001 - \$200,000	2	0
Below \$100,000	1	3

14 Tax-Exempt Receipts

	2025	2024
	\$	\$
Tax-exempt receipts issued for donations collected	<u>8,500</u>	<u>228,850</u>

15 Related Party Transactions

The Association's related party transactions during the year are as follows:

	2025	2024
	\$	\$
Referee allowances paid to a committee member	18,531	-
Event management fee paid for a committee member's business	16,000	-

16 Overseas Expenditure

The Association incurred the following overseas expenditure:

	2025	2024
	\$	\$
Total Overseas travel/accommodation/allowances/training	<u>242,130</u>	<u>285,616</u>

17 Fund Raising Event

	2025 \$	2024 \$
Fundraising income	-	199,000
Less: Fund raising expenditure	-	(47,335)
Net surplus	<u>-</u>	<u>151,665</u>
Fundraising spending over income ratio	N/A	24%

18 Taxation

The income of the Association is exempted from tax under Section 13 of the Singapore Income Tax Act Cap. 134.

19 Financial Risk Management Objectives and Policies

The Association's activities expose it to a variety of financial risks from its operations. The key financial risks include liquidity risk and credit risk. The policies for managing each of these risks are summarised as follows:

Liquidity risk

The Association's financing activities are managed by maintaining an adequate level of cash and cash equivalents to finance the operations. The Association monitors and maintains a level of cash and cash equivalents to finance the Association's operations and mitigate the effects of fluctuation in cash flows to manage liquidity risk. Grant income from Sport Singapore ensures continuity of the Association.

The maturity profile of the financial liabilities of the Association is as follows. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months approximate their carrying amounts as the impact of discounting is insignificant.

	2025 \$	2024 \$
Trade and other payables	370,369	396,913
< 12 months	<u>370,369</u>	<u>396,913</u>

Credit risk

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in a loss to the Association. The Association's exposure to credit risk arises primarily from trade receivables to third parties. The Association minimises credit risk by dealing exclusively with high credit rating counterparties. The Association performs ongoing credit evaluation of its counterparties' financial condition and generally do not require a collateral.

To minimise credit risk, the Association has developed and maintained the Association's credit risk gradings to categorise exposures according to their degree of risk of default.

The Association's current credit risk grading framework comprises the following categories:

Category	Definition of category	Basis for recognising expected credit loss (ECL)
I	Counterparty has a low risk of default and does not have any past-due	12-month ECL
II	Amount is >30 days past due or there has been a significant increase in credit risk since initial recognition.	Lifetime ECL - not credit-impaired
III	Amount is >60 days past due or there is evidence indicating the asset is credit-impaired (in default).	Lifetime ECL - credit-impaired
IV	There is evidence indicating that the debtor is in severe financial difficulty and the debtor has no realistic prospect of recovery.	Amount is written off

19 Financial Risk Management Objectives and Policies (cont'd)

The table below details the credit quality of the Association's financial assets, as well as maximum exposure to credit risk by credit risk rating categories:

	12-month or lifetime ECL	Category	Gross carrying amount \$	Loss allowance \$	Net carrying amount \$
31 March 2025					
Trade receivables	Lifetime ECL (simplified)	Note 1	205,440	(5,845)	199,595
Other receivables	12-month ECL	I	157,319	-	157,319
31 March 2024					
Trade receivables	Lifetime ECL (simplified)	Note 1	195,958	(55,845)	140,113
Other receivables	12-month ECL	I	545,923	-	545,923

Trade receivables (Note 1)

For trade receivables, the Association has applied the simplified approach in FRS 109 to measure the loss allowance at lifetime ECL. The Association determines the ECL by using a provision matrix, estimated based on historical credit loss experience based on the past due status of the debtors, adjusted as appropriate to reflect current conditions and estimates of future economic conditions. Accordingly, the credit risk profile of trade receivables is presented based on their past due status in terms of the provision matrix.

Receivables that are past due but not impaired

The age analysis of trade receivables past due but not impaired is as follows:

	2025 \$	2024 \$
<u>Days past due:</u>		
1 - 30 days	42,033	130,295
31 - 60 days	3,510	18,923
61 - 90 days		3,208
More than 90 days	109,616	1,576

There were no trade receivables at year-end of the Association that were impaired. There were no adjustments upon initial adoption of FRS 109 as the impact was not material.

20 Fair Values of Financial Instruments

The fair value of a financial instrument is the amount at which the instrument could be exchanged or settled between knowledgeable and willing parties in an arm's length transaction.

The following methods and assumptions are used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value.

Cash and cash equivalents, other receivables and other payables

The carrying amounts of these balances approximate their fair values due to the short-term nature of these balances.

Trade receivables and trade payables

The carrying amounts of these receivables and payables (including trade balances) approximate their fair values as they are subject to normal trade credit terms.

20 Fair Values of Financial Instruments (cont'd)**Financial instruments by category**

At the reporting date, the aggregate carrying amounts of financial assets at amortised cost and financial liabilities at amortised cost were as follows:

	2025 \$	2024 \$
Financial assets measured at amortised cost		
Trade and other receivables	356,914	686,036
Cash and cash equivalents	1,722,653	2,288,229
Total financial assets measured at amortised cost	<u>2,079,567</u>	<u>2,974,265</u>
Financial liabilities measured at amortised cost		
Trade and other payables	<u>370,369</u>	<u>396,913</u>

Fair value hierarchy

The Association categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 : Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company can access at the measurement date;
- Level 2 : Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and
- Level 3 : Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

21 Accounting Estimates and Judgement in Applying Accounting Policies

The Association makes estimates and assumptions that affect the reported amounts of assets and liabilities within the next financial year. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Management is of the opinion that there are no significant judgements made in applying accounting estimates and policies that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

22 Capital Management

The primary objective of the management of the Association's capital structure is to maintain an efficient mix of debt and funds in order to achieve a low cost of capital, while taking into account the desirability of retaining financial flexibility to pursue opportunities and adequate access to liquidity to mitigate the effect of unforeseen events on cash flows.

The Management regularly review the Association's capital structure and make adjustments to reflect economic conditions, strategies and future commitments.

The Association did not breach any gearing covenants during the financial years ended 31 March 2025 or 31 March 2024. In the same period, no significant changes were made in the objectives, policies or processes relating to the management of the Association's capital structure.

Basketball Association of Singapore

Reg no. S67SS0001J
601 Aljunied Ave 1, #01-04
Singapore 389862

Date: 8 July 2025

S B Tan Audit PAC
Public Accountants &
Chartered Accountants
118 Aljunied Avenue 2 #06-104
Singapore 380118

Dear Sir:

Basketball Association of Singapore Letter of Representation Audit for year ended 31 March 2025

This representation letter is provided in connection with your audit of the financial statements of Basketball Association of Singapore for the year ended **31 March 2025** for the purpose of expressing an opinion as to whether the financial statements give a true and fair view in accordance with Societies Act, Chapter 311, Charities Act, Chapter 37 and Singapore Financial Reporting Standards ("FRS").

We confirm that, to the best of our knowledge and belief, having made such inquiries as we considered necessary for the purpose of appropriately informing ourselves:

Financial Statements

- We have fulfilled our responsibilities, as set out in the terms of the audit engagement dated 4 October 2023, for the preparation of the financial statements in accordance with the provisions of the Societies Act (the "Act"), Charities Act (the "Act") and Singapore Financial Reporting Standards, in particular the financial statements give a true and fair view in accordance therewith.
- Significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable.
- Related party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of Singapore Financial Reporting Standards.
- All events subsequent to the date of the financial statements and for which Singapore Financial Reporting Standards require adjustment or disclosure have been adjusted or disclosed.
- The effects of uncorrected misstatements are immaterial, both individually and in the aggregate, to the financial statements as a whole.

Information Provided

- We have provided you with:
 - Access to all information of which we are aware that is relevant to the preparation of the financial statements such as records, documentation and other matters;
 - Additional information that you have requested from us for the purpose of the audit; and
 - Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.
- All transactions that should have been recorded have been recorded in the accounting records and are reflected in the financial statements.
- We acknowledge our responsibility for the design and implementation of internal control to prevent and detect fraud or error. As we have disclosed to you before, the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud is low.
- We have disclosed to you that we are not aware of any information in relation to fraud or suspected fraud that we are aware of and that affects the entity and involves:
 - Management;
 - Employees who have significant roles in internal control; or
 - Others where the fraud could have a material effect on the financial statements.
- We have disclosed to you that we are not aware of any information in relation to allegations of fraud, or suspected fraud, affecting the entity's financial statements communicated by employees, former employees, analysts, regulators or others.
- We have disclosed to you that we are not aware of any known instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing financial statements.
- We have disclosed to you that we are not aware of any non-compliance with AML and CFT legislations.
- We declare that the information provided in these forms is true and correct. We are aware that we may be subject to prosecution and criminal sanctions under written law if we found to have made any false statement which we know to be false or which we do not believe to be true, or if we have intentionally suppressed any material fact.

Basketball Association of Singapore

- We have disclosed to you the identity of the entity's related parties and all the related party relationships, transactions and balances of which we are aware of as follows:

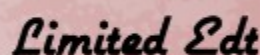
Name of related party	Nature of relationship	Transactions and Balances
Lau Kok Lin	Committee member	Referee allowances paid to a committee member - \$18,531
Ong Tian Wei	Committee member	Event management fee paid for a committee member's business - \$16,000

Signed: _____

Management

Partners & Sponsors

Basketball Association of Singapore would also like to express our gratitude to the following partners and sponsors for their support and contribution.



Support Us

Donations via the
giving.sg website

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Full Members

ADROIT SPORTS ASSOCIATION	CHONG GHEE SPORTS CLUB	CIVIL SERVICE CLUB	CLUB HDB
GRYPHONS BASKETBALL CLUB	HILLCREST GRAYS BASKETBALL CLUB	KEMBANGAN CHAI CHEE CSN	KIM HUAT R & E BASKETBALL CLUB
MACPHERSON CSN	METTLE SPORTS ASSOCIATION	MIN YI BASKETBALL TEAM	MINISTRY OF EDUCATION
NEE SOON SOUTH CSN	POLICE SPORTS ASSN	POTONG PASIR CSN	FERNVALE CSN
SG CITY BASKETBALL CLUB	SIGLAP BASKETBALL CLUB	SIGLAP CSN	SIN KEE BASKETBALL CLUB
SINGAPORE ARMED FORCES SPORTS ASSN (SAFSA)	SINGAPORE MIN CHONG SPORTS CLUB	TAGAWA BASKETBALL ASSOCIATION	TAMAN JURONG CSN
TONG WHYE PHYSICAL ASSN	WHYE NAM SPORTS ASSOCIATION	TUNGSAN SPORTS ASSOCIATION	LION CITY SPORTS CLUB

Associate Members

CLEMENTI	ENG TAT HORNETS	EVERY DAY IS SUNDAY	KAI XUAN
KTS BASKETBALL CLUB	HWA CHONG ALUMNI	NANYANG BASKETBALL CLUB	NEE SOON CENTRAL (NSC)
PAYA LEBAR BASKETBALL	PROFORM	PUNGGOL SHORE CSC	QUEENSTOWN
RADIN MAS CSN	REAL MADRID FOUNDATION	SCHOLAR BASKETBALL ACADEMY	SMOKY LEOPARDS
TAMPINES EAST CSN	TEAM M.O.B	TEAM ZEBRA	VANGUARDZ
WOODLANDS CSN	YUHUA CSN	SG BASKETBALL	MARISTS BASKETBALL CLUB
TWP MONSTER	BENETA DISCOVERY PTE LTD		

Thank You

Together We
Raised **\$170K**
at Fundraising
Dinner 2025



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the Future!*



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Basketball Association Of Singapore

601 Aljunied Ave 1, #01-04, Singapore 389862

<https://bas.org.sg/>